In The Matter Of:

Hodell-Natco Industries, Inc. v. SAP America, Inc., et al.

Daniel J. Lowery February 8, 2012

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Original File Lowery, Dan - Vol. 1.txt Min-C-Script Wwith Word Index

```
1
 1
                    UNITED STATES DISTRICT COURT
 2
                       NORTHERN DISTRICT OF OHIO
                           EASTERN DIVISION
 3
     HODELL-NATCO
                                  Case No. 1:08 CV 2755
 4
     INDUSTRIES, INC.,
                                  Judge: Lesley Wells
 5
            Plaintiff,
                                  Magistrate Judge:
                                     Greg White
 6
       vs.
                                  VOLUME I
 7
     SAP AMERICA, INC., et
     al.,
 8
            Defendants.
 9
10
11
         THE VIDEOCONFERENCE DEPOSITION OF DANIEL J. LOWERY
12
13
            DATE:
                      Wednesday, February 8, 2012
14
            TIME:
                      3:48 p.m.
15
                      Reminger & Reminger
            PLACE:
16
                      1400 Midland Building
                      101 Prospect Avenue, West
17
                      Cleveland, Ohio 44115
18
19
20
21
22
23
    NEXTGEN
    REPORTING
24
25
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```

28 1 there was a development of an In-Flight for 2 SAP Business One? 3 A. We called that In-Flight 4 Enterprise. 5 0. Okay. Was it designed to 6 accomplish the same end goal for customers 7 that were using SAP Business One, as it was 8 accomplishing for FACTS? 9 Α. Yes. 10 ο. And what was that? 11 Well, it was a -- a specialty for 12 the fastener industry, although Dale sold it 13 to nonfastener companies as well, because it 14 had -- he had developed some strong inventory, 15 management techniques and things, but he had 16 developed certain functionality in it that was 17 specific to the fasteners, like secondary 18 processing, you send bolts out to have them 19 I don't know if that's an accurate, chromed. 20 you know, you got to track those while they're 21 out there, and then they become a different 22 part number sort of. 23 Q. Okay. 24 Α. You know, there are just 25 peculiarities in the fastener industry that

29 1 that product took care of. 2 SAP came along, and the biggest benefit 3 we saw in SAP was it had a full relational 4 database, which means once your data is in 5 there, you can come at it, get reports many different ways, without writing reports from 6 7 scratch all the time. 8 Q. Okay. 9 Α. Very powerful, very powerful. 10 we felt that, when we put the deal together 11 with Otto and Kevin, and you know, we say, 12 okay, let's write a glove fit and do it from scratch, and then we can take it to the next 13 14 level and take over the world. 15 So is it fair to say that while 16 IBiS had a version of In-Flight running for 17 FACTS, that wasn't usable for integration into Business One? 18 19 Α. The intellectual knowledge was, 20 but written in a different language, different -- you couldn't say just unplug it and plug 21 22 Is that where you're going with that? 23 Q. I'm sure you know a lot more 24 about how it works than me. 25 Not much. You couldn't --

```
30
                  It's different code. It's the
 1
             0.
 2
    same --
                  Totally different.
 3
             Α.
 4
                  -- concept, but it's different
             ٥.
 5
    code?
 6
             Α.
                  You have to write from scratch on
 7
           There was no way to take anything, other
    than the intellectual knowledge.
 8
 9
                  Of what you wanted the end result
10
    to be?
11
             Α.
                  Of what you wanted it, right,
12
    so --
13
             Q.
                  Okay.
14
                  -- total different programming,
15
    everything.
16
             0.
                  Do you know when LSi acquired
17
    IBiS?
18
                  I believe so. May 2004.
             Α.
19
                  Was there a merger agreement, or
             Q.
20
    asset purchase agreement, or anything that was
21
    drafted?
22
             Α.
                  Yes.
23
             Q.
                  Do you know if that's been
24
    produced?
25
            MR. HULME: Yeah.
```

```
31
 1
           MR. LAMBERT: It has?
 2
           MR. HULME: That for sure has been.
 3
           MR. LAMBERT:
                         Okav.
           THE WITNESS: Then yes.
 4
 5
    BY MR. LAMBERT:
 6
            Q.
               Was LSi an SAP partner at the
 7
    time?
 8
           MR. STAR: Objection to form. You can
 9
    answer.
10
           THE WITNESS: Huh?
11
           MR. STAR: I'm just stating an
12
    objection. You can go ahead and answer.
13
           MR. HULME: Unless I tell you don't
14
    answer, don't answer -- then answer
15
    everything.
16
           THE WITNESS: Okay.
17
           MR. HULME: If I say don't answer it,
18
    then don't answer it.
19
           THE WITNESS: Was LSi a partner when I
20
    bought -- an SAP partner when I bought IBiS?
21
    BY MR. LAMBERT:
22
            Q.
                 Correct.
23
                 Yes, I believe so. Yes. I
24
    believe I was -- I signed partner agreements
25
    December 2003? I can't talk to him.
                                           I think
```

```
32
 1
                December 2003 was when I became a
    I'm right.
 2
    partner.
 3
             0.
                  Was IBiS an SAP partner when you
 4
    -- when LSi acquired IBiS?
 5
                  I believe so.
             Α.
 6
             ٥.
                  Was LSi selling Business One at
 7
    the time you acquired IBiS?
 8
             Α.
                  Had not sold any, but yes, we
 9
    were in the process of ramping up.
10
                  Okay.
                         Is it fair to say that, I
11
    guess, the primary objective in acquiring IBiS
12
    was to partner with Mr. Van Leeuwen and his
13
    entity to build this In-Flight vertical
14
    integration to use for Business One?
15
                  Certainly important. Just as
16
    important though was the install base that was
17
    already in place for the FACTS side too.
18
            Q.
                  Okay.
19
            Α.
                  That was a revenue stream that I
20
    was buying.
                 Maintenance that the customers
21
    paid and all that sort of thing, so it just
22
    was a -- a beautiful fit. It was just a great
23
    fit, but yes, when the SAP thing rolled out,
24
    that was a -- yeah, we thought the whole world
25
    was going to be ours.
```

```
34
 1
            Α.
                 That's exactly correct.
 2
                 Had they -- had they penetrated
            0.
 3
    that market at the time you first got
 4
    involved?
 5
                 They were just starting this
 6
              This program was brand new.
                                            I think
 7
              I mean, I was one of the first guys
 8
    to sign up.
                 Dale was right there with me. He
 9
    -- and we had done that independently.
    It was just fresh. I mean, SAP had bought
10
11
    this package from Israel, and they were going
    to roll that out in the United States, so we
12
13
    were -- we jumped at that chance.
1.4
           THE REPORTER: We jumped at the?
15
           THE WITNESS: We jumped at that chance.
16
           THE REPORTER: Okay.
17
           THE WITNESS: After talking to --
18
    Dan Kraus was the primary seller of this
19
    relationship, so after you talk to him and
20
    heard his sales pitch, you just -- you just
21
    knew it was going to be good.
22
    BY MR. LAMBERT:
23
             Q.
                  I have gathered from what you
24
    have just said, that you didn't seek SAP out,
25
    they sought you out?
```

55 1 SAP for -- have any sales goals that LSi was 2 to meet for SAP Business One? 3 Well, they had a sales award 4 trip, if you achieved a certain amount of 5 revenue, and a certain amount of new accounts. 6 Initially they were -- everybody was measured 7 by new accounts, and then as it sort of 8 matured a little bit, they wanted revenue. 9 you -- they changed the target. That's how a 10 company sets their goals. Every company does 11 that. 12 Q. All right. 13 If you didn't meet your goals, 14 you just didn't go on the trip. They had a 15 top ten club trip that everybody tried to get 16 to. 17 Q. What was your understanding as an 18 SAP partner of what you were authorized to do 19 on behalf of SAP? 20 Well, find a company with needs that could be met by SAP Business One. And 21 then, you know, normal selling to get into the 22 23 account, become one of the bidders, if they're 24 out to bid, learn their business, learn their 25 -- what they're needing, what their pain

```
56
 1
    points are --
 2
             0.
                  What their --
 3
             A.
                  -- presentation. You know, what
 4
    they're looking for. And then if SAP Business
 5
    One could meet those, you prepare a proposal
 6
    and present them.
 7
             Q.
                  Okay.
 8
                  So our job was to sell and
 9
    evangelize Business One.
10
                  And to your knowledge, that was
11
    with the express -- at the express
    authorization and direction of SAP America,
12
13
    Inc.?
14
             A.
                  Yes.
15
            MR. STAR: Objection to form.
16
            THE WITNESS: Well, yeah. Who else --
    why else would I be doing it?
17
    BY MR. LAMBERT:
18
19
             ٥.
                  Did SAP authorize LSi to refer to
20
    itself as an SAP business partner?
21
             A. Yes.
22
             Q.
                  Did SAP encourage the use of that
23
    term?
24
             Α.
                  Yes.
25
             Q.
                  Why is that?
```

	57	
1	A. Those letters carried weight, got	
2	you in the door. You wanted your letterhead	
3	to have SAP on it. Being an authorized	
4	partner for SAP was prestigious.	
5	Q. Were you authorized to use SAP's	
6	logo on your letterhead?	
7	A. Yes.	
8	Q. Where did you get the actual logo	
9	from to place on your letterhead?	
10	A. They supplied it.	
11	Q. Did they supply the letterhead,	
12	or did they supply just a JPEG, a logo or	
13	something to that	
14	A. Somehow I don't know if I knew	
15	what a JPEG was back then, but but somehow	
16	we got it. It was either an artwork or	
17	something, but it was for the express purpose	
18	of creating your letterhead.	
19	Q. Okay. Did you see a benefit in	
20	referring to LSi as an SAP partner?	
21	A. Absolutely.	
22	Q. And why is that?	
23	A. Well, again, SAP is a very	
24	prestigious three letter acronym. Just like	
25	when I worked for IBM, you could always get in	ĺ

58 1 the door by having an IBM business card. 2 went for SAP. 3 0. Was it your intent to create an 4 impression with potential customers of a 5 partnership between LSi and SAP for the 6 marketing and sale of Business One? 7 A. Oh, absolutely. That's what we 8 hoped that the kickoff, had it happened, was 9 going to do to, you know, blast us out into 10 the community, big bang kind of a theory. And 11 I mean, that would -- that would have been a 12 neat deal, but the whole thing was the 13 piggyback on SAP's credibility. 14 Q. It's fair to say that during the 15 sales process of Business One to Hodell, you 16 made -- you, or Mr. Van Leeuwen, or people 17 associated with your entities, made certain 18 statements to Hodell about what the software, 19 Business One software could or could not do, 20 correct? 21 A. Yes. 22 Q. To your knowledge, is there --23 would there have been any reason for Hodell to think that the statements that LSi or IBiS 24 25 were making were not those, also those of SAP?

```
59
 1
                  I didn't hear that last part.
            A.
 2
            ٥.
                  Would there have been -- during
 3
    the sales process, would there have been any
 4
    reason for Hodell to know, or to think, that
 5
    the statements relating to the software's
 6
    capacity being made by LSi or IBiS were not
 7
    also those of SAP?
 8
            Α.
                 No.
 9
            (Whereupon, Exhibit 30 was marked for
10
    identification.)
11
           MR. LAMBERT: I see everyone else with
12
    a copy.
13
    BY MR. LAMBERT:
14
            Q.
                  The court reporter has handed you
    what's been marked as Exhibit 30.
15
1.6
    could take a look at that and let me know when
17
    you're finished.
18
            Α.
                  Okay.
19
           MR. LAMBERT: That's for you. You can
20
    have that.
21
         MR. OTTO REIDL: I'm sorry. I thought
22
    it was the court reporter's. I got that.
23
           THE WITNESS: Okay.
24
    BY MR. LAMBERT:
25
            Q.
                 Finished?
```

	·	64
1	A. In my head, it was \$200 million	
2	in revenue on down. But there you know,	
3	show me the customer, and I'll show you	
4	whether it's an SMB, is what it boiled down	
5	to. If you walked into a place, and they	
6	might be doing \$500 million a year, but only	
7	had 50 employees, that probably fell under the	
8	B1 space, if that's possible.	
9	Q. Okay. If you turn to page 8 of	
10	that agreement.	
11	A. Uh-huh.	
12	Q. The Bate stamp at the bottom	
13	right-hand corner is LSI-23.	
14	A. Okay, what was it again? Where	
15	we going?	
16	Q. LSI-23.	
17	A. Okay.	
18	Q. I'm looking at Section 2.10.	
19	A. All right.	
20	Q. Titled Authorized Extensions and	
21	Restrictions of Ownership and Support of	
22	Extensions. Follow me?	,
23	A. I see what you're reading,	
24	Q. Okay.	
25	A. Do you want me to read that	ļ

```
65
 1
    thing?
 2
             Q.
                  No. I mean, if you need to to
 3
    answer my question, but --
                  What --
 4
                  -- my question is, also in this
 5
             0.
    agreement, SAP authorized LSi to develop
 6
 7
    extensions for add-ons to Business One,
 8
    correct?
 9
             Α.
                  Yes.
                  And -- and is that what In-Flight
10
11
    Enterprise was?
12
             A.
                  And that was what?
13
             Q.
                  Is that the same thing as what
14
    In-Flight Enterprise was --
15
             A.
                  Yes.
16
             0.
                  -- an extension or add-on?
17
             A.
                  Yes.
                  That's what they're referring to
18
             Q.
19
    in Section 2.10, correct?
20
             Α.
                  Correct.
21
             Ö.
                And --
22
                  You have certain requirements,
             A.
23
    yes, but once you do these things here, you
24
    have to execute the SDK agreement and all that
25
    sort of thing.
```

```
66
 1
             ٥.
                  Well, my question is, I quess,
 2
    more general. Did SA -- in order for you to
 3
    be authorized to develop an extension like
 4
    In-Flight Enterprise, which I'll refer to as
    IFE sometimes, did you have to get SAP's
 5
 6
    approval to do so before you could go into
 7
    development?
 8
             A.
                  Yes, by those requirements right
 9
    there.
10
                  Okay. On the next page, there is
             ٥.
11
    an -- under Section 4, Marketing?
12
                  Uh-huh.
             A.
13
                  4.3, let's see, to me required
             0.
    LSi to maintain customer leads in a system
14
15
    maintained by SAP.
16
             A.
                  Okay.
17
             Q.
                  Did LSi participate in -- in
18
    maintaining its sales leads in an
19
    SAP-maintained database?
20
             A.
                  To my knowledge.
21
                  Who was responsible for reporting
             Q.
22
    those sales leads to SAP for LSi?
23
             Α.
                  My salesman, my SAP salesman,
24
    Tim Lowe.
25
                  Was Tim Lowe a -- the salesman
             Q.
```

78 1 would be owned and controlled by SAP? 2 I would say only in -- if I 3 defaulted, and they had to bail me out, or 4 something like that, it would flip over to 5 that, but I don't know. I just don't know. 6 ٥. Okay. 7 Α. I'm sorry. Because this gets 8 into some -- and every software manufacturer 9 handles this differently, so I'm a little 10 confused as to it. 11 Q. Can you turn to Section 6.4? 12 Α. Okay. 13 Take a look at that and let me ٥. 14 know when you're finished. 15 Α. Okay. 16 0. Section 6.4 uses the term 17 extension. To your understanding, is -- was 18 In-Flight Enterprise an extension as it's 19 being used in here? 20 Yes. To my understanding, yes. 21 Okay. I want to focus on the 22 following statement in Section 6.4, which 23 reads, "All extensions developed by licensee 24 hereunder shall be subject to the prior 25 approval and certification by SAP, in

```
79
 1
    accordance with SAP's (or applicable SAP
 2
    affiliated companies) then current interface
 3
    and/or complimentary software certification
 4
    process."
 5
           Did I read that correctly?
 6
             Α.
                  Yes.
 7
                  My interpretation of that, and
             0.
 8
    correct me if yours is different, is that SAP,
 9
    pursuant to your agreement with SAP, SAP had
1.0
    to approve and sign off on the In-Flight
    Enterprise software for it to be implemented
11
12
    at a customer's location?
13
                  When you developed, let me just,
             A.
14
    programs, add-on programs, you had to use the
    SDK toolkit.
1.5
16
             Q.
                  Okay.
17
             A.
                  Once you developed using that, as
    I understood it, then that was the
18
19
    certification process.
20
                  Okay. Well, can you --
21
                  I don't remember seeing a piece
22
    of paper signed by SAP saying you're now
23
    certified to do this or that, but I --
24
             Q.
                  Well, let's ask a more basic
25
    question. Did SAP, at any point in time,
```

80 1 review IFE as it was being developed? And by 2 review, I mean look at the code and see how 3 it's being written? Well, let me answer it I know on 4 5 the very front end, when Dale first started 6 architecting this, I mean, everything was back 7 and forth with SAP, technical people that they 8 talked to at that time, as to what is the best 9 language to use, what is the best approach to 10 use. 11 Q. With regard to In-Flight 12 specifically? 13 A. With regard to the In-Flight 14 development. 15 Do you know who they were 0. interfacing with at SAP? 16 17 A. Eddie Neveux, I know, Dan Kraus, 18 Geoff Ashley was in it. I mean, it was lots 19 and lots of consults. So when Dale locked in 20 on C++, because we had to know what type of 21 person to hire. Joe Guagenti, you'll see his 22 name, he was our lead programmer, our lead 23 technical person, and he was a -- we had to 24 find the guy with the skills to write this. 25 This was a big project. So lots of

81 interaction with SAP on the front end. Did 1 2 they look at the code? Let me narrow down the time frame 3 too, because I know they eventually, someone 4 at SAP, or hired by SAP, eventually did look 5 6 at In-Flight code, correct? 7 A. Yes. I'm talking about before it was 8 ٥. 9 -- before Hodell went live, did anyone at SAP ever review the In-Flight code? 10 I mean, I remember Joe saying he 11 Α. 12 was sending sample codes to SAP, getting -does this look good, does this look good, that 13 14 type of thing. Who Joe was talking to? 15 was technical, so I'm sure Eddie Neveux was involved in it. I mean, he was kind of the 16 17 technical guy. Another fellow was Ralph 1.8 Mehnert something or other. 19 Ralph Mehnert-Meland? Q. 20 Α. Yes. 21 ο. Hyphenated name? 22 A. Hyphenated name. 23 This was during the development Q. of In-Flight Enterprise before it was 24 installed at Hodell and before Hodell went 25

```
117
 1
             Q.
                  Okay.
 2
            MR. LAMBERT: Can we go off the record?
 3
            (Whereupon, a brief off-the-record
 4
    discussion was held at 6:26.)
            (Whereupon, Exhibit 36 was marked for
 5
 6
     identification.)
 7
    BY MR. LAMBERT:
 8
             ο.
                  For the record, we have taken the
 9
    last page of Exhibit 35, upon realization it's
10
    not part of Exhibit 35, and made it
11
    Exhibit 36. The Bates label of that document
12
    is LSI-430.
13
           Mr. Lowery, is this your handwriting up
14
    at the top, 2004, two thousand -- or -5?
15
             Α.
                  Yes.
16
             ο.
                  Why did you put that on there?
17
             A.
                  Preparation for this meeting
18
    today.
19
             0.
                  In preparation for this
20
    deposition?
21
                Yeah. Well, not this deposition,
22
    but the case. I was looking for examples of
23
    where they referenced how many users or
24
    employees in this case.
25
            Q.
                  So is it fair to say that 2004-5
```

	11	.8
1	is on here because it's your belief that you	;
2	this is information you had in your	
3	possession in 2004 or 2005?	
4	A. When I received this, yeah.	
5	Q. Okay. And there is a some	
6	lines and a star next to some text.	
7	A. That's my stars.	
8	Q. Okay. Why did you highlight that	
9	area?	
10	A. Because it was it mentioned 5	
11	employees or 500.	
12	Q. Why is that important to you?	
13	A. Well, again, if if it's	
14	this was in preparation for this lawsuit. I	
15	was looking for ammunition that says, hey, we	
16	were always told this thing had plenty of	
17	horsepower. This this piece of paper is	
18	one example of that.	
19	Q. Well, why is why is 5 to 500	
20	employees important?	
21	A. Well, again, to me, that's users.	
22	Q. Okay.	
23	A. And when	
24	Q. Is it because that	
25	A. We're going to plow through a lot	

```
119
    of emails here tomorrow that is going to say
 1
 2
     you are tapping out at 120 users, and that was
 3
    never the objective.
 4
                  Is it fair to say that you were
 5
     looking for statements that had made, had been
 6
    made by SAP referencing 5 to 500 employees as
 7
    backup for statements that you made to LSi,
 8
     saying that the software -- or statements that
 9
    you made to Hodell, saying that the software
10
    could support 5 to 500 employees?
11
             Α.
                  Yes.
12
                  Okay. How about this will be the
             Q.
13
    last one for today.
14
            (Whereupon, Exhibit 37 was marked for
1.5
    identification.)
16
            MR. OTTO REIDL: I didn't want to give
17
    it to you upside down.
18
            THE REPORTER: Oh, okay.
19
           MR. OTTO REIDL: I didn't know where
20
    the top was.
                   Still don't.
21
    BY MR. LAMBERT:
22
             Q.
                  The court reporter has handed you
23
    what's been marked as Exhibit 36. Can you
24
    review that --
25
           MR. HULME: Seven.
```

```
121
 1
     collaterals, and I'm not sure back then we had
 2
     the ability to download them, or if they just
     mailed them and we ordered them.
 3
                                        I mean, this
 4
     is the type of thing you'd order a hundred of
 5
     and mail them out.
 6
                  Is it fair to say that this is
             0.
 7
     information that SAP provided to you --
 8
             Α.
                  Correct.
 9
                  -- with the intention of it being
    provided to potential customers?
10
11
             Α.
                  Correct.
12
             Q.
                  Is it fair to say you don't
13
    recall the specific person you received it
14
    from?
15
                  I do not.
             Α.
16
                  Turn to the page that is labeled
             0.
17
    LSI-422 at the bottom.
18
                  (Doing as indicated.)
             Α.
                                          Okav.
19
             Q.
                  There is some text with a bracket
20
    and a star next to it.
21
             Α.
                  Uh-huh.
22
             Q.
                  Can you read that for me?
23
             Α.
                  SAP One, Business One, is ideally
24
    suited for companies with revenues up to 100
25
    million, or with up to 250 employees.
```

```
127
 1
    going to Business One. So I would say this is
 2
    probably not part of that, but --
 3
             0.
                  Okay. Well, let's mark that as
 4
    Exhibit 38.
            (Whereupon, Exhibit 38 was marked for
 5
 6
    identification.)
 7
    BY MR. LAMBERT:
 8
             ٥.
                  For the record, Exhibit 38, we
    have taken out of Exhibit 37. It's a one-page
 9
10
    document bearing the Bates label LSI-425.
    Do you recall seeing this document before?
11
             Α.
12
                  Yes.
13
                  Is that your -- there is some
14
    handwriting, or a line drawn on this text in
15
    the left-hand column.
16
                  Correct.
             A.
17
                  Was that put there by you?
             Q.
18
             A.
                  Yes.
19
             Q.
                  Why?
20
                  Again, 5 to 500 employees.
21
    Probably did that to highlight that on this
    document, in preparation for this lawsuit.
22
23
                  Again, as backup to you for the
             0.
24
    reason that you told Hodell that -- that the
25
    software could support 5 to 500 employees?
```

```
128
 1
             Α.
                  Right.
 2
                  Right? I'm sorry, I didn't hear
             Q.
 3
    you.
 4
                  Well, I think the number they use
             Α.
 5
     is 300 users or something.
 6
             Q.
                  Okay.
 7
             Α,
                  But yeah, I mean, this was common
 8
    knowledge, yes.
 9
             0.
                  It's a -- there is a reference to
     an ROI calculator.
10
11
             A.
                  Uh-huh.
12
             ٥.
                  Is it your understanding that to
13
     a -- to a company purchasing SAP Business One,
14
    gauging its return on that investment would be
15
     important to the company?
16
             A.
                  Yes.
17
             Q.
                  Okay.
18
            MR. LAMBERT: Off the record.
            (Whereupon, at 6:41, the deposition was
19
20
     continued until the following morning.)
21
22
23
24
25
```

```
292
 1
             0.
                  And he says, about halfway
 2
    through the first paragraph, things are
 3
    particularly dire in Reno and Houston. We've
 4
    lost one sales employee in Reno, due to the
 5
    strain. He had been with the company for five
 6
    plus years, correct?
 7
             Α.
                  Correct.
                            That's what it says.
 8
             Q.
                  Passing along information to you
 9
    that Hodell's beginning to lose key employees
10
    based upon software performance, correct?
11
                  That's what he says.
12
             Q.
                  Did you pass that information
13
    along to SAP?
14
             Α.
                  Did I pass that along to who,
15
    SAP?
16
                  Yes.
             Q.
17
             A.
                  Yes.
18
            (Whereupon, Exhibit 69 was marked for
    identification.)
19
20
            THE WITNESS: To Sotnick. Looks like
21
    you start from the last page in this one.
22
           So I started this whole thing with an
23
    email to Udi Ziv, copy everybody, told him
24
    what we did, says why aren't they fixing
25
    performance. So I must have found out that
```

293 1 Udi Ziv was important in this whole thing. 2 Okay. And then the next thing is, Kraus to Udi Ziv, and any help you can give Lowery is 3 4 appreciated. Dirk's team is currently working 5 with LSi and Accellos, which is Radio Beacon. Customer is at the large end of the B1 target 6 7 and was sold with the understanding that a 8 complete test -- so ah, so here he goes. Here 9 Unfortunately, the partner only 10 tested the --11 THE REPORTER: Wait. Wait. Wait. 12 you're going to say it, I need to hear you. 13 THE WITNESS: Well, he said, customer 14 is at the large end -- this is Dan Kraus 15 talking to Udi Ziv. This is in April. 16 customer is at the large end of the B1 target 17 and was sold with the understanding that 18 complete testing would be done prior to go 19 live. Unfortunately, the partner only tested 20 the functionality and never did a load 21 performance. It is the load that is hurting 22 us here, due to the SQL connections and table 23 locks. If we don't get this resolved, we will 24 likely end up taking a return from the 25 customer and putting the partner out of

```
294
 1
    business. Well, he was right there. I think
 2
    there is some ideas on the table with Daniel
 3
    or Dirk's team, so again, we'd appreciate any
 4
    -- by the way, McDermott's email -- email
 5
    address for Bill McDermott in the original
 б
    message is invalid, so I think you all --
 7
           And then Udi replies, I honestly do not
 8
    know what to tell you. Someone had told --
 9
    someone has sold to the wrong customer, which
10
    is way above any same B1 sweet spot. 120
11
            And obviously they're experiencing
12
    severe performance issues. I cannot commit to
13
    resolving this.
           I don't think I've ever seen that one
14
15
    before. Okay. Why -- did it take the
16
    customers two and a half years to get
17
    implemented or did they start late? Kraus
18
    says to Udi, this customer was sold in 2004,
19
    before there was any announced or understood
20
    issue.
21
         MR. STAR: Is there an actual question
22
    pending?
23
           THE WITNESS: Yes.
                               Oh.
24
    BY MR. LAMBERT:
25
            Q.
                 There isn't, but I was --
```

```
295
                         Go ahead. You want to ask
 1
                  Sure.
 2
    a question?
 3
             0.
                  I was eventually going to. I was
 4
    letting you review it as much -- if you want
 5
    to first.
                  Well, I was just reading it.
 6
 7
                  Let me know when you're ready.
             Q.
 8
            A.
                  I don't believe I have seen any
 9
    of this. This is new stuff. Okay.
                                           All
10
    right.
11
             Q.
                  I wanted to ask you about your
12
    email to Udi Ziv, that I guess started this
13
    whole chain.
14
            A.
                  Yep.
15
                  Why were you emailing Mr. Ziv at
             Q.
16
    this point?
17
            Α.
                  Try to break some glass for
    Hodell, get some people involved. Where we at
18
19
    here? April 11th?
20
            0.
                  Correct.
21
            A. I must have been frustrated that
22
    nothing was happening. I wanted Udi Ziv -- I
    must have found out he was important in this
23
24
    whole thing.
25
            Q.
                  Do you know how he was important,
```

```
296
    because I haven't seen a title for him
 1
 2
    anywhere?
 3
             Α.
                  Well, he was important enough to
    know, or he can clearly state this never
 4
 5
    should have been sold.
 6
                  You just don't know his job
 7
    title?
                  I don't know what his job title
 8
             Α.
 9
    is, but -- probably, maybe product manager
10
    something, I'm guessing, over in Israel.
11
             0.
                  But he was in-house with SAP,
12
    correct?
13
                  He was what?
             Α.
14
                  He was in-house with SAP,
             Q.
15
    correct?
16
             A.
                  Does that mean employee of?
17
                  Yeah.
             Q.
18
                  Yeah.
             Α.
19
                  Told him that Hodell was running
             Q.
20
    on 120 users, correct?
21
             A. Correct.
22
                  I heard you reading some of the
             0.
23
    information that he was telling or providing
24
    to Dan Kraus in response to your email,
25
    correct?
```

	297
1	A. Right.
2	Q. Was any of that information
3	communicated back to you?
4	A. No. These were internals, yeah.
5	These all came from SAP. I never saw these.
6	These would have been fun to have back then.
7	Q. Why is that?
8	A. Brought them over to Otto, and we
9	would have said, hey, what is going on? We
10	would have rattled the cages even more.
11	You see, what Kraus is trying to do now
12	okay. Udi says, this should have never
13	been sold, so Kraus, at this point, probably
14	says, I got to save my job. The only way to
15	do this
16	Q. At this point at this point,
17	couldn't have Hodell rolled back to their old
18	system?
19	A. Had we known it, I don't know,
20	not without a lot of work, but that's an
21	interesting darn question. I don't know. I'd
22	like to sit down and ask Otto that offline or
23	something, but
24	Q. Well, do you recall it ever being
25	discussed whether Hodell should roll back to

	29	8
1	FACTS, rather than continue on Business One?	
2	A. It's a very difficult thing to	
3	do, I remember that, from a technical	
4	standpoint.	
5	Q. My question is	
6	A. Jon Woodrum would know the	
7	answers. I mean, Kevin may know the answers,	
8	but I don't know, but it was a very difficult	
9	thing, I know that.	
10	Q. But do you recall it being	
11	discussed as an option?	
12	A. I don't think so.	
13	Q. Okay.	
14	A. If it was, it was never I was	
15	never in on it, where there is but had we	
16	all known, had I known what a hard line	
17	Udi Ziv took on an internal email right here,	
18	that could have precipitated a meeting with	
19	Hodell, and let's all talk and see what we	
20	want to do. That's the first time anybody	
21	ever said that. Hmm.	
22	THE WITNESS: You got a copy of that	
23	one?	
24	MR. HULME: Uh-huh.	
25	THE WITNESS: I mean, this is a very	

```
299
    important email, in my eyes, that should --
 1
 2
           MR. HULME: Wait for a question.
           THE WITNESS:
 3
                         Huh?
           MR. HULME: Wait for a question now.
           THE WITNESS: Oh, okay.
 5
                                     That we should
 6
    have seen.
                Okav.
 7
           MR. HULME:
                       Green tag.
 8
           THE WITNESS: Okay. Let me continue
 9
    here.
           This has got me upset. Here we are in
10
    April, the month after we went live, we got
11
    the head guy, this Udi Ziv, whoever, you can
12
    find his title, and he's saying this should
13
    never have been sold? If we had known that at
14
    that time, that would have been a very darn
15
    interesting piece of information to have,
16
    because we went on beating this thing for --
17
    I'm thinking out loud here -- I mean, actively
18
    trying to fix the problems well into December
19
    of '07, I'm guessing. Because you sent me an
    email in January saying you're going to go to
20
21
    another software product. I'm thinking out
22
    loud here.
                I mean, we were seriously trying
23
    to get help, at least well into the late part
24
    of '07. And here in April, probably the
25
    product manager says this should never have
```

```
300
 1
    been sold.
                 That's -- that's beyond horrible.
 2
    BY MR. LAMBERT:
 3
             0.
                  Do you recall receiving a reply
    from Mr. Ziv?
 4
 5
                  I don't know. I'm too pissed
 6
    right now.
                 I don't know. I can probably tell
          Give me like ten minutes on my computer.
 7
 8
    Thousands and thousands of hours that we
 9
    continued to throw at this.
10
           MR. HULME: Let's take a break.
11
           THE WITNESS: You going to let me calm
1.2
    down?
13
           MR. HULME: Yeah.
14
           THE WITNESS: Well, that just upset me.
15
           MR. HULME: Well, I can tell.
16
            (Whereupon, a break was taken from 1:50
17
    until 1:52.)
18
           MR. LAMBERT: Back on.
19
    BY MR. LAMBERT:
20
                 Mr. Lowery, has anyone ever told
            Q.
21
    you that the volume of records maintained by
    Hodell exceeded any volume that had been
22
23
    tested on Business One?
24
            Α.
                 No.
25
            Q.
                 No one's ever told you that?
```

	301	٦
1	A. You mean has anyone ever told me	
2	that the volumes being tested are you going	
3	back to my testing or something?	
4	Q. No. I'm saying, has anyone ever	
5	told you whether the amount of data maintained	
6	by Hodell	
7	A. Exceeded?	
8	Q exceeded the amount of data	
9	that had been tested as being supportable by	
10	Business One?	
11	A. Not until five minutes ago.	
12	Q. Had anyone told you has anyone	
13	ever told you that the number of users being	
14	utilized by Hodell exceeded the amount that	
15	had been tested for SAP Business One by SAP?	
16	A. Prior to me reading that?	
17	Q. Yes.	
18	A. No.	
19	Q. By that, you mean Exhibit 69,	
20	correct?	
21	. A. Yes.	
22	Q. Okay. When was the first time	
23	you heard of a "sweet spot" for Business One?	
24	A. The what? My ears are not the	
25	best. You said when was the first time I	